

AGENDA OF THE SPECIAL SESSION OF THE COUNCIL OF THE CITY OF WASHINGTON, IOWA TO BE HELD AT WASHINGTON FREE PUBLIC LIBRARY NICOLA-STOUFER MEETING ROOM 115 W. WASHINGTON STREET AT 6:00 P.M., TUESDAY, NOVEMBER 28, 2017

Call to Order

Pledge of Allegiance

Roll Call

Agenda for the Special Session to be held at 6:00 P.M., Tuesday, November 28, 2017 to be approved as proposed or amended.

PRESENTATION FROM THE PUBLIC - Please limit comments to 3 Minutes.

NEW BUSINESS

Discussion and Consideration - Strategic Goal Setting

DEPARTMENTAL REPORTS

Police Department City Administrator City Attorney

MAYOR & COUNCILPERSONS

Sandra Johnson, Mayor Brendan DeLong Steven Gault Kerry Janecek Jaron Rosien Kathy Salazar Millie Youngquist

ADJOURNMENT

Illa Earnest, City Clerk

Brent Hinson, City Administrator Sandra Johnson, Mayor Illa Earnest, City Clerk Kevin Olson, City Attorney



215 East Washington Street Washington, Iowa 52353 (319) 653-6584 Phone (319) 653-5273 Fax

Memorandum

November 22, 2017

To: Mayor & City Council Cc: Illa Earnest, City Clerk

From: Brent Hinson

City Administrato

Re: Strategic Goal-Setting Meeting, November 2017

It is time again for the Council to set the goals for the next fiscal year. This process is useful in getting everyone to step back from all of the details from meeting to meeting, and try to look at the big picture. Even more importantly, it is a good opportunity to get everyone on the same page in agreeing on what the big picture is and what the City's approach to it should look like. If we can reach consensus on the broad direction of our efforts, we are able to spend the public's money more wisely and strategically, and staff is provided the direction they need to do their jobs as well as possible.

We typically are trying to reach consensus on anywhere from 3 to possibly as many as 6 specific priorities for the following two calendar years. While we update the priorities every year, a two-year window recognizes that many major initiatives take more than a calendar year to complete.

Advance Meetings with Mark

Each of you individually and the department head group met with consultant Mark Jackson on November 14. Mark prepared a summary of the remarks he received, which is attached. Some of these comments ended up being a little repetitious with the online survey we asked you to complete, but I think it is very useful to read what he prepared, which show a number of areas of strong existing agreement between the elected officials.

Survey

As we had discussed, I prepared a SurveyMonkey online survey of the general public to provide input for this year's session. We were able to get 60 responses from the public, an additional 7 from elected officials, and 16 more from staff. I have provided you with the responses sorted by the category identified by each respondent.

As might be expected, the responses from the general public are fairly well all over the board. There are a fair amount of compliments, but also some good constructive criticism. I encourage you to read thru everyone's responses.

I look forward to the session.

Issues, Concerns, Opportunities, and Trends

Issues and Concerns

- ➤ Increase calls for Police Department, management of calls, technology, and impact on budget is another officer needed? (2)
- > Increasing health insurance costs. (2)
- Loss of two major industries in last 10 years.
- > Were so far behind; all being done now
- > The condition of the facilities at the "Y." (3)
- > Concern with workforce shortage/jobs to keep people in town. (2)
- > Concern with segment of community that doesn't want to see improvements
- > Concern with lack of street lights and black spots in certain areas
- > Concern with generational differences
- ➤ Concern with making accountable who we give funds too what does Washington get for its investment.
- > Concern with parking on both sides of the street
- ➤ Concern with "Y" and soccer group needing to improve working relationship
- ➤ Concern with hours of pool closing at 7:00 p.m. and closing early
- ➤ Needing to follow ordinances or if not followed then either eliminate or amend to make more effective

Opportunities and Trends

- > Opportunity with new Wellness Park (2)
- ➤ Opportunity with new Fire Station and Upgrade of City Hall/Existing Station. (2)
- ➤ Opportunity with all that is being done, but concern with cost, financial impact, and reaction from community. (3)
- > Opportunity with housing development, but concerned with stress of existing housing stock. (5)
- > Opportunity and concern with abandon commercial properties (2)
- > Opportunity with new business park (5)
- ➤ Opportunity with hotel/motel tax funds (3)
- > Opportunity with four city lots in downtown area
- > Opportunity for trail development
- > Opportunity with downtown area (2)
- > Opportunity to have events that draw community together
- ➤ Compliance with ADA in parks

Mark Jackson's Notes: November 14 Meetings

- > Improve how we communicate, educate, and inform the public (2)
- > Trend with the increase in school free/reduce lunch at the school.
- > Trend of smooth and functional city council
- > Trend with younger families moving into the community. (2)

Projects, Initiatives, Services, or Programs - Next 1 to 2 years

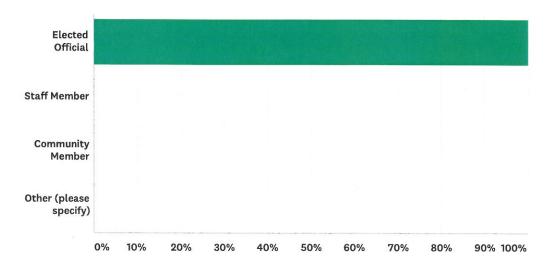
- > Housing Development (7)
- ➤ Water Treatment Plant Project (3)
- ➤ Fire Station/City Hall Renovation (4)
- ➤ Wellness Park (7)
- ➤ Continuing addressing inflow and infiltration issue (3)
- ➤ Maintain and improve infrastructure; review 5 year capital improvement plan (3)
- Business Park
- > Trails Development (2)
- > Improve Communication, Information, and Education of Public
- > Address health insurance cost
- > Redesign City Website
- > Study employee benefits consider wellness program
- Look at Recycling
- > Need incentives for property maintenance
- ➤ Adopt residential building code
- > Develop Parks master plan
- Conduct Alliant Energy Audit
- ➤ Boards and Commissions training, perhaps joint meeting between the boards/commission and council, or perhaps a council member liaison to each board/commission
- > Address utility rates
- Marketing/Promoting Washington as a place to move to
- ➤ Defining Washington what is our niche, what makes us unique, and what is our draw.
- ➤ Maintain and improve infrastructure; review 5 year capital improvement plan (3)

Top Goal Over Next 3 to 5 Years

- > Drawing young families to the community
- ➤ Business Development (3)
- ➤ How will the proposed growth and development impact city services?
- ➤ Road improvements and Sidewalks (getting away from seal coat)
- > Housing (3)
- > Defining ourselves
- > Addressing utility rates
- ➤ Continue streetscape project (3)
- > Addressing the condition of the "Y" facility
- > Redevelopment of historic buildings
- > Stay on top of equipment replacement
- > Stay on top of technology
- > Pool is 17 years old and is need of improvement
- > Hire a building maintenance person
- > Develop a street improvement program plan

Q1 Please indicate your primary connection to the City of Washington





ANSWER	R CHOICES	RESPONSES	
Elected C	Official	100.00%	7
Staff Mer	mber	0.00%	0
Commun	nity Member	0.00%	0
Other (ple	ease specify)	0.00%	0
TOTAL			7
#	OTHER (PLEASE SPECIFY)	DATE	
	There are no responses.		

Q2 Please list your thoughts on significant City accomplishments over the past one to two years. This could be as major as a street project or as basic as a newly adopted policy on snow removal.

#	RESPONSES	DATE
1	New sewer plant, new water tower, start of a new water treatment plant	11/21/2017 10:42 AM
2	1)GF w/appropriate reserve, 2) continuing to analyze I/I, GO bond for 1M soon, 3) water utility improvements: above ground reservoir, north water tower, water plant, all 3 wells worked on, now looped for better water pressure, fire flow 4) completed phase I Industrial Park w/2 lots sold 5) year 5 of .5M/yr street paving program 6) rental registration and inspection 2/3 done 7) council funded nuisance abatement ½ position 8) resolved several long-standing dangerous residential properties, two sold for redevelopment 9) sold former library, acquired lots, design concepts ready for public comment on municipal, police and fire bldgs 10) 3 person elected park board replaced by appointed 5 member park and rec board 11) Wellness Park concept to present to public w/1M GO bond soon 12) amended animal control ord 13) amended historic preservation ord established demolition review 14) successful ptnrs w/school on auditorium and Y on rec programming 15) hotel motel tax passed 16) soon adopt sidewalk inspection plan 16)IMWCA best practices, good safety record=favorable MOD	11/20/2017 4:31 PM
3	Street projects. Industrial park. Hotel/Motel Tax. City hall facilities. Good steps in getting this city in moving in the right direction.	11/16/2017 11:36 AM
4	Hotel motel tax and the Wellness Park	11/13/2017 9:12 PM
5	infrastructure improvements and continued plans for improvements, long term planning, hotel/motel tax, property maintenance and rental inspections.	11/7/2017 3:12 PM
6	Completion on SW Business Park, Significant progress on new Water Treatment Plant and New CityHall/Fire/Police Station	11/7/2017 2:48 PM
7	fixed wells, constructed water tower, developed road for business park.	11/2/2017 7:23 PM

Q3 Please list specific issues, concerns, trends, and opportunities facing the City. You do not need to identify potential solutions to your concern.

#	RESPONSES	DATE
1	A side walk to Walmart.	11/21/2017 10:42 AM
2	Concern: 1) Manage Police dept budget driven by IT needs and increasing calls. How to successfully transition a dept. where several staff are nearing retirement. 2) Housing needs not being addressed 3)Abandoned commercial properties rehab even less feasible if fed historic property tax eliminated 4) three value-priced city lots on S. Marion Ave and Linda Lou's still for sale 5) Funding EAB, health care ins and sidewalk/ADA transition programs 6) unknown WCRF funding 7) Equipment replacement fund (M/C 1/2T trucks, street sweeper, police cars) 8) YMCA Issues: 1)Only beginning to address housing needs, support leadership to bring land owners, developers, builders, financiers together. 2) Setting utility and solid waste fees to cover cost of service plus cost of projects 3) Sold waste and recycling contract, June 2019 bid combine w/county. Possible new recycling methods, transition to single stream? 4) Planning and funding new sidewalks: prioritize safe route to schools over E Washington Opportunities: 1)Communication venues to better inform public and gain their support, 2) Residential and/or commercial development in Ward 3 where we want street network expanded 3) Investment in Wellness Park could spur nearby housing development and with ballfields there we may be able to sell Green Field to school to alleviate congestion and improve safety in Case Field vicinity (contingent that school develops sidewalks along Van Buren) 4)lots from willing owners of dilapidated residential units for redevelopment 5)Hotel-Motel Tax to market Washington as retail destination and desirable, welcoming community to new residents	11/20/2017 4:31 PM
3	Drawing business to this city is a major concern. We need good well paying jobs for citizens in this town. Infrastructure. Water mains are in terrible condition. We need to make effort to upsize and replace our aging water mains. We have already made good progress in I & I reduction.	11/16/2017 11:36 AM
4	concern affordable housing for middle class. Growth in private business. If we can get affordable housing for the middle class. Then we will be able to grow our tax base we have a new industrial park to start drawing more businesses to Washington remember small businesses start in people's garages and grow too large factories. Maybe in 20 years we will have 2 large industries' from somebody small business.	11/13/2017 9:12 PM
5	need to continue to be forward thinking with the idea of maintaining and improving the tax base within the city. Continued efforts to develop residential lots in city limits to avoid the loss of property tax revenues.	11/7/2017 3:12 PM
6	We need to increase communication between the public and all branches of the city government including police and fire. I'm concerned with the increasing violence and lack of tolerance that we see in our society today, not so much in Washington, but in other places. I want to make sure that	11/7/2017 2:48 PM
	we can keep our citizens safe, happy and prosperous.	

Q4 Please identify any projects, initiatives, services, or programs that the City should consider in the next one to two years.

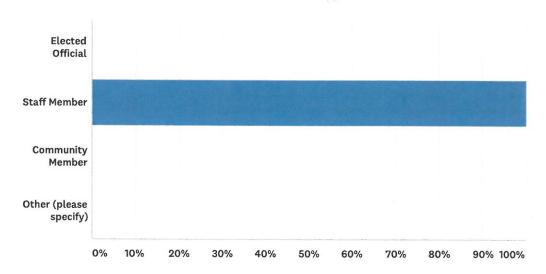
#	RESPONSES	DATE
1	Fitness park and a possible trail around town for walking and biking.	11/21/2017 10:42 AM
2	1) Property Maintenance, we have stick, what's our carrot? 2)Adopt residential building code 3) Parks master plan 4)continue I/I planning and prioritization 5) engage Alliant energy audit to get data needed for possible retrofit of buildings remaining after fire/police/muni project and 6) board and commission training 7)consideration of in-house engineer	11/20/2017 4:31 PM
3	Water main projects. Especially in areas that have poor water pressure. Street projects as well. Continue work on the city facilities.	11/16/2017 11:36 AM
4	Keep focusing on where we need to be with our intrastructure that was so badly deprived of any fixing for so long that we have a major problem. Work on finding a way to have affordable starter homes for young people. income housing in Washington	11/13/2017 9:12 PM
5	continue with infrastructure repairs, build a water treatment plant, proceed with wellness park, and sidewalk to Walmart. New ideas or program related to selling off of city owned properties and development of vacant properties so they are back on the tax rolls.	11/7/2017 3:12 PM
6	Continue the good work that has been started in improving facilities, rebuilding our infastructure, and bringing housing and jobs to Washington.	11/7/2017 2:48 PM
7	lowering utility rates, or implementing a process that gives timeline as to when relief will be seen on monthly rates.	11/2/2017 7:23 PM

Q5 What should the City's top goal be over the next three to five years?

#	RESPONSES	DATE
1	New fire, police station and city hall.	11/21/2017 10:42 AM
2	Improve housing stock and new home building by engaging landowner willing to partner with city as developer should no private developer steps forward.	11/20/2017 4:31 PM
3	JOBS. We need good paying jobs. In order to achieve, we need to have good infrastructure, and a place for kids to go in this town.	11/16/2017 11:36 AM
4	Finish the wellness Park. Find affordable housing. Add industrial growth to our city.	11/13/2017 9:12 PM
5	increasing tax base through industrial park development and residential development.	11/7/2017 3:12 PM
6	Build the local tax base by filling the new business park.	11/7/2017 2:48 PM
7	lowering utility rates at some kind of rate.	11/2/2017 7:23 PM

Q1 Please indicate your primary connection to the City of Washington

Answered: 16 Skipped: 0



ANSWER CHOICES	RESPONSES	
Elected Official	0.00%	0
Staff Member	100.00%	16
Community Member	0.00%	0
Other (please specify)	0.00%	0
TOTAL		16
# OTHER (PLEASE SPECIFY)	DATE	
There are no responses.		

Q2 Please list your thoughts on significant City accomplishments over the past one to two years. This could be as major as a street project or as basic as a newly adopted policy on snow removal.

#	RESPONSES	DATE
1	Making large improvements that were needed and doing them the right way and not just the cheapest.	11/21/2017 1:37 PM
2	Initiation of water plant project, passage of hotel/motel tax, selling of old library, positive forward movement on fire station and wellness park.	11/16/2017 6:11 PM
3	Significant work has been accomplished on animal ordinances, although it is arguable that it is not the most efficient use of elected officials and staff time. More pressing problems need to be addressed.	11/16/2017 10:50 AM
4	Animal ordinance revision	11/14/2017 4:38 PM
5	major water and sewer infrastructure upgrades, business park opens with infrastructure in place, city newsletter to citizens, ongoing street surface projects	11/14/2017 3:41 PM
6	Conceptual designs for new city hall developed Continuing conversation about wellness park. Mural completed on back of library. Switching to LED lighting in library Increase in library programming, and concerts that include opportunities from the University of Iowa.	11/14/2017 3:16 PM
7	Progress on infrastructure projects, storm sewer seperations, EAB	11/13/2017 11:20 AM
8	new north water tower and removal of old tower Wellness Park project design of new facilities for Police, Fire Dept, and City Hall WTP upgrade I/I work continuing New employee manual	11/8/2017 10:46 AM
9	New building project is huge! New water treatment plant. New water towers.	11/7/2017 7:30 AM
10	The city has done an excellent job with water improvements, repaving streets, dealing with sewer problems and water backup problems for residents. It has also done a great job in partnering with other community organizations.	11/6/2017 10:56 AM
11	water plant upgrade, wellness park planning and conceptual design, H Ave. reconstruction, Business park addition, new water tower.	11/3/2017 10:51 AM
12	Infrastructure planning, removal of dilapidated houses, City Council seems to be behind the City Staff and getting behind the Wellness Park.	11/1/2017 10:52 AM
13	New water tower and an 8 inch lateral water main north of West 5th St. Investigation and surveying of the East Interceptor sewer main.	11/1/2017 9:17 AM

Q3 Please list specific issues, concerns, trends, and opportunities facing the City. You do not need to identify potential solutions to your concern.

	BEADONOES	
#	RESPONSES	DATE
1	I think we should be looking into more local contractors and where they are buying from. This would help not only keep contractors busy around town but also local companies thriving.	11/21/2017 1:37 PM
2	Can we continue to make wise investments and see thru our careful planning in the face of sometimes sharp public skepticism of all types of spending?	11/16/2017 6:11 PM
3	The over crowding at City Hall is a great concern. Is there any possibility of having non-essential meetings such as the tree committee at the Library?	11/16/2017 10:50 AM
4	Lack of commitment of some employees to the city. Some employees look at their employment as just a job and not a career.	11/14/2017 4:38 PM
5	housing, employment, and recreation to encourage younger people and families to move here and/or live here even if they work elsewhere.	11/14/2017 3:41 PM
6	I think the increase in water bills is a challenge for many families. Many sidewalks in need of repair or replacement. Think corners of of East Main and North 2nd should be 4 way stop. Traffic is too fast on the east side of the Y with many kids being dropped off for swim team and other activities. Lack of street lights Would like city codes to be enforced with homes that are run down with unkept yards. Maintaining the core of our city, is as important as our new subdivisions. What do people think driving through town down our four lanes with so many run down homes? the current process doesn't seem to be working well, and it is not fair to homeowners who choose to take care of their properties, only to have their homes assessed for less because of inconsiderate neighbors.	11/14/2017 3:16 PM
7	water and sewer main infrastructure	11/14/2017 12:11 PM
8	Sidewalks around high school on S Ave E, and W Tyler as many children are walking in the streets to apartments on corner of Tyler & E	11/13/2017 11:20 AM
9	ADA requirements for the parks Nutrient Reduction strategy for the WWTP attracting new businesses for the business park	11/8/2017 10:46 AM
10	Technology issues is still a major concern for the city. We need to keep focused on our building plan and make it happen!	11/7/2017 7:30 AM
11	Issues: Aging piping for water, sewer, and storm; Lack of a building maintenance employee to oversee new buildings (WWTF, library, water plant, fire station/city hall). Concerns: Drug use among residents; Negative attitudes toward community; Discrimination against people of color (Hispanics, African Americans); burn out of volunteers. Trends: Collaboration (among departments, other government, and other organizations). Opportunities: Building awareness outside of Washington of what we have to offer; Hotel-Motel funds.	11/6/2017 10:56 AM
12	concerns -Funding of projects, ADA compliance, increasing health insurance premiums for employees. Trends- more communication with public via websites and social media	11/3/2017 10:51 AM
13	Lack of housing, street repair and paving, sidewalks. Getting more people living here that commute to the IC-CR corridor.	11/1/2017 10:52 AM
14	Concrete patching and/or paving/over laying of streets. The M/C Dept has been overwhelmed with other duties and can't seem to catch up with routine patch work. Health insurance for City personnel should be looked at for other possible companies that could have a better policy. County insurance went up less than 2%.	11/1/2017 9:17 AM

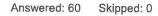
Q4 Please identify any projects, initiatives, services, or programs that the City should consider in the next one to two years.

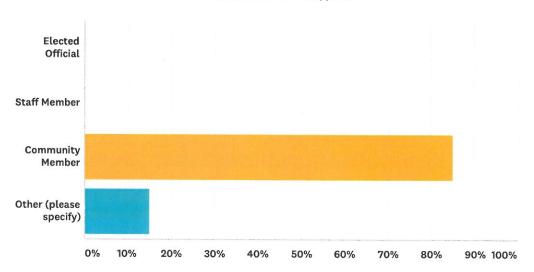
#	RESPONSES	DATE
1	I believe the major projects we are taking care of right now and planned for future is taking care of this. Also sewer separation is a major problem but is slowly but surely getting taken care of.	11/21/2017 1:37 PM
2	Fire Station is priority #1. We have vastly undersized and inadequate facilities, which have been tolerated and worked around for a very long time now. This project is vital to then moving Police/City Hall forward also.	11/16/2017 6:11 PM
3	A general health initiative.	11/16/2017 10:50 AM
4	Promoting the outdoor pool and providing the leadership to make it a safe and enjoyable place for families to visit. It appeared as if attendance was down this year and ones who did attend were not comfortable with the lack of supervision provided.	11/14/2017 4:38 PM
5	hiring another police officer	11/14/2017 4:19 PM
6	finish the fire hall and city hall/police building so the public will like the drop off site for water bills, etc., audio and visual capability in the new council room - live meetings out to the public, finish Buchanan Street to Iowa Ave., sidewalk along E. Washington St.	11/14/2017 3:41 PM
7	Solar power. Wellness park Maintaining downtown sidewalks better. Move the employee appreciation lunch out of the library Incentives for city employees who use little, or none of their sick time.	11/14/2017 3:16 PM
8	street maintanence	11/14/2017 12:11 PM
9	Sidewalks to Walmart, connect sidewalks from Stewart School to middle school to Lincoln to case Field and High school	11/13/2017 11:20 AM
10	I can't think of any at this time	11/8/2017 10:46 AM
11	Continue infrastructure improvements, continue on schedule with building schedule. Washington is catching up with the times however we still need to keep moving forward and change the mindset of some of the community about this.	11/7/2017 7:30 AM
12	Youth service on city boards, commissions, and council; Interactive website to report things like service issues, water leaks, potholes; Hire a City Building Maintenance Superintendent.	11/6/2017 10:56 AM
13	Continue work on Wellness park	11/3/2017 10:51 AM
14	Try to bring more business to town.	11/1/2017 10:52 AM
15	I/I issues with the sewer systems.	11/1/2017 9:17 AM

Q5 What should the City's top goal be over the next three to five years?

#	RESPONSES	DATE
1	Continue to grow and get the local people on the side of having pride in our city and making it look nice and thrive like it should. There are smaller towns that are nicer looking and I think we are on track of making that progress into being a cleaner and more functional city. Just continuing forward and fixing what has been put off for awhile.	11/21/2017 1:37 PM
2	Production of new housing units, including all types- downtown, apartments, single family, etc.	11/16/2017 6:11 PM
3	A new fire hall and expansion of the current facility to allot more room for the Police Department.	11/16/2017 10:50 AM
4	It appears they have done some planning in having money available for the building and renovating Fire/Police and City Hall. I would like to see them maintain and increase savings for any upcoming projects they may have like that so a bond is not required each time a new building or project needs to be tackled.	11/14/2017 4:38 PM
5	getting a new facility built	11/14/2017 4:19 PM
6	Maintain financial planning and balance of needs so rates and taxes won't have to be raised to cover unexpected expenses. Support housing and business expansion to widen the tax base.	11/14/2017 3:41 PM
7	Pass a bond if needed for the wellness park, and work with the Y closer to ensure both projects are successful. I would think working together would make both entities eligible for more grants and financing. Hopefully if both projects are completed, we could look for opportunities for funding to improve the KeWash trail due to it's close proximity. Continuing to research solar power opportunities and funding in an effort to make our city streets brighter, and safer.	11/14/2017 3:16 PM
8	take necessary steps to increase property values and grow its tax base.	11/14/2017 12:11 PM
9	continue on infrastructure, and storm sewer seperations	11/13/2017 11:20 AM
10	New facilities for the Fire Dept, City Hall, and Police Dept	11/8/2017 10:46 AM
11	Business, building project, downtown, infrastructure improvements, schools (Major issue), and facilities that bring and keep people in Washington to live and play.	11/7/2017 7:30 AM
12	More community involvement in the city government, through initiatives listed above.	11/6/2017 10:56 AM
13	affordable housing and infrastructure. Make a plan and stay with it as much as you can.	11/1/2017 10:52 AM
14	Street paving of West Buchanan. Sewer infrastructure on the Egg system with identifying I/I.	11/1/2017 9:17 AM

Q1 Please indicate your primary connection to the City of Washington





ANSWER CHOICES	RESPONSES	
Elected Official	0.00%	0
Staff Member	0.00%	0
Community Member	85.00%	51
Other (please specify)	15.00%	9
TOTAL		60

#	OTHER (PLEASE SPECIFY)	DATE
1	Library assistant	11/15/2017 10:10 AM
2	Economic Development Partner/Community Member	11/6/2017 9:42 AM
3	CEO of local business	11/4/2017 12:53 PM
4	business owner	11/4/2017 7:18 AM
5	Former resident	11/3/2017 9:39 PM
6	Employed in Washington	11/3/2017 8:40 PM
7	Near community member	11/3/2017 10:46 AM
8	community member & commission volunteer	11/3/2017 9:15 AM
9	home owner and tax payer.	11/3/2017 7:48 AM

Q2 Please list your thoughts on significant City accomplishments over the past one to two years. This could be as major as a street project or as basic as a newly adopted policy on snow removal.

1	The rental property inspection is slowly (as it should) giving the town an overall improved appearance.	11/22/2017 10:49 AM
2	Industrial park. Revitalization of the wellness park committee and allocation of some funds for it.	11/21/2017 2:13 PM
3	Continued improvement of water and sewer systems. Plans for expansion of city hall and fire station. Industrial park lot sale to KCTC. Historic district preservation plan.	11/20/2017 9:08 PM
1	water tower	11/17/2017 4:10 PM
5	I think the Square looks fantastic. The Main Street group has done an outstanding job.	11/17/2017 12:06 PM
5	always appreciative of the city's progressiveness and always looking forward. however I do have some issues with certain intersections of the city that may or may not be as safe as they could be.	11/17/2017 11:11 AM
7	Commitment to the Wellness Park	11/16/2017 11:34 AM
3	New water plant and completing annual street repairs. Completion of a new industrial park in SW Washington.	11/16/2017 9:10 AM
)	Downtown is looking beautiful and inviting.	11/15/2017 10:10 AM
0	Unsure	11/15/2017 8:31 AM
1	New sewer treatment plant, street improvements	11/14/2017 4:25 PM
2	Return to financial responsibility.	11/14/2017 2:59 PM
13	1. Work on separating sanitary & storm sewer. 2. Improving Wells. 3. Moving forward on Fire Station planning	11/14/2017 2:37 PM
4	New sewer plant, new water tower, starting of a new water treatment plant.	11/14/2017 10:43 AM
15	trying to do a better job about getting rental properties up to code rescinding a portion of the time that fireworks are allowed working to upgrade water quality trying to enforce leash laws continuing to support library projects, municipal band, and beautification projects	11/13/2017 6:59 AM
16	Completed water tower and started work on water plant. Created DIG program. Opened Washington Biz Park.	11/7/2017 4:39 PM
7	It is awesome that we Washington has soccer fields now!	11/7/2017 1:29 PM
8	I don't know of accomplishments because I don't see them talked about on facebook. I don't read the paper.	11/6/2017 10:31 PM
9	We're finally making progress in areas that MUST be addressed and kept up-to-date. Alas that also requires major expenditures, which have risen sharply in cost in the 40-50 years when these problems were ignored.	11/6/2017 5:03 PM
.0	City has way to much control of our small town we are not a large town!!	11/6/2017 10:57 AM
21	Hotel Motel Tax was a huge win for the City. I'm excited to see how that moves forward. The reduction in the I/I has also been a major coup to forwarding our community. It isn't glamorous, but necessary.	11/6/2017 9:42 AM
2	The streets still need work done to them	11/5/2017 6:29 PM

24	I think the city is moving in the right direction on continuing to make Washington a good community to live in.	11/4/2017 12:53 PM
25	Well since you asked the sow removal policy is insanely hard to make work. I'm a young mother with two kids. I do my best to get the snow removed but 24 hours is hard at times. I can't always take my kids out to do it with me and sometimes it seriously dark every second I am home. I don't have extra money to hire people. 48 hours would be better. And don't give me the lijebthats its for the mailmen. Because it doesn't matter if I shovel or not they walk through my yard.	11/4/2017 12:30 PM
26	I love the new downtown look. The lights/flowers/sidewalks. Now to get people and business there. Not just offices, but actual places where people want to go.	11/4/2017 12:17 PM
27	none	11/4/2017 7:18 AM
28	I am very excited about the wellness park being developed. I think that will be a great asset to our community and a great convenience to families! Additionally I am looking forward to the completion of the west Buchanan project connecting hwy 1 to the high school area.	11/3/2017 9:49 PM
29	None	11/3/2017 9:39 PM
30	Wast treatment	11/3/2017 9:09 PM
31	none	11/3/2017 8:40 PM
32	None	11/3/2017 7:28 PM
33	Rid of stop light	11/3/2017 6:00 PM
34	Street sweeping	11/3/2017 4:33 PM
35	What accpmishments.	11/3/2017 4:03 PM
6	NO COMMENT NO TRUE ACCOMPLISHMENT HAVE BEEN DONE OR COMMPLETED	11/3/2017 3:52 PM
37	Well let's see. I can't use fireworks anymore. And the police now sit out with a stopwatch to see how long my dog is outside. Oh, and heaven forbid someone smoke downtown. I think our elected officials have done plenty in the last couple years. But hey, at least I get to pay twice what everyone else pays for water. So we've got that going for us.	11/3/2017 3:32 PM
38	I like the brick crossings on the square but I strongly dislike that you do not do upkeep and there is a BUMP on just about all sides of the square. Surely it would not cost a lot to add some asphalt on a regular basis. You did finally get the street by the new mailbox at the post office fixed. Now do it downtown as these are unintended speed bumps.	11/3/2017 12:20 PM
39	I like the road improvements made in Sunset Park.	11/3/2017 12:20 PM
10	I haven't seen any great accomplishments in Washington. There are too many empty buildings that could be utilized. Not much commerce coming in. I don't even shop in downtown Washington.	11/3/2017 10:46 AM
11	The improvements are fine, minus the fact that there are other places right off the Square. The sidewalks that weren't fixed are difficult to get a stroller (double stroller in my case) up and down. Those should be fixed as well.	11/3/2017 10:20 AM
12	I really enjoy the activities/celebrations that Main Street Washington is organizingbrings a lot of people to our community.	11/3/2017 9:17 AM
13	I have a strong belief the city will move thoughtfully and consider many points of view, but keep the good of the overall community at the forefront of their projects and decisions.	11/3/2017 9:15 AM
14	We need to continue to build infrastructure through any means possible. I fully support making the town more vibrant through new buildings and facilities. In order to attract, we can't continue to sit on old buildings and roads.	11/3/2017 8:25 AM
45	keep allies up to date graded and rocked update intersection lights up date south ave b for school bus traffic water mains	11/3/2017 8:12 AM
16	I think the city goes out of its way to find new building projects.	11/3/2017 7:48 AM
		44/0/0047 7 00 444
17	I am happy to learn that there is survey work started to estimate the cost of a sidewalk along the 4 lane to Walmart. It can be a dangerous walk or bike ride and there are no alternate routes, so the sidewalk would be a great addition.	11/3/2017 7:09 AM

49	I haven't actually seen any major accomplishments aside from the new industrial park. I think that will be good for town once lots arensold. Now if we could get actual industry in there to hire people who have lost their jobs due to factories closing that would be awesome. We need a mayor and WEDGE director who are willing to be active in perusing manufacturing jobs or this town is going to die a slow painful death.	11/3/2017 6:28 AM
50	Fireworks ordinance water treatment plant	11/2/2017 8:59 PM
51	Business Park Phase I, Sale of Former Library, Beginning phases of South 15th extension/new housing subdivision, progress on city hall/fire/police station, progress on I&I and the passing of the hotel/motel tax are huge steps and will have significant positive impact on our community going forward. Also, the focus on tearing down blighted houses and focusing on nuisance properties has really helped the appearance of our town and needs to continue to be a focus.	11/2/2017 3:18 PM
52	I was happy to see the old library sold. I'm curious to see how the funds of the hotel-motel tax will be used.	11/2/2017 8:13 AM

Q3 Please list specific issues, concerns, trends, and opportunities facing the City. You do not need to identify potential solutions to your concern.

ш	DECRONCES	
#	RESPONSES	DATE
1	It concerns me a great deal about all of the new structures being requested. I understand lack of space and not meeting code. It just seems like it is all taking place in 1-2 years. Is this due to lack of planning- if so; then let's work on saving some money for future upgrades.	11/22/2017 10:49 AM
2	Concern with attracting new, young families to Washington. Concern about available housing or lots to building houses for new, young families. Concern about things for young kids to do in Washington.	11/21/2017 2:13 PM
3	Lack of rental property, especially ADA-friendly. Need to finalize lot sale to KCTC. Current fireworks ordinance does NOT make Washington a better place to live!	11/20/2017 9:08 PM
4	WEDG Director Ed Rabor is a concern as his lack of effort and smug personality reflect poorly on Washington County and locally on the City of Washington. Two potential business have eliminated Washington Co. as a possible location due to their dealings with Rabor.	11/17/2017 4:10 PM
5	Not sure how to answer this one. I think the City has some opportunities to collaborate with other businesses and organizations in town. I feel like they do not take advantage of many of these opportunities as they can.	11/17/2017 12:06 PM
6	shopping local is not as easy it as I would like it to be. online shopping and going out of town seems to be a growing concern. would very much like to shop local but too many times local merchants do not carry or not even available in Washington	11/17/2017 11:11 AM
7	I see a continual issue of water mains needing repair and only going in and patching small stretches at a time where a leak develops. I think it might make sense in the long run to start replacing longer runs/lengths of water line. For example, on East 7th Street repairs were made last year to a spot or two and then in the same spot or very near to it again multiple repairs have been made again this year, so the City has had to go back and tear up stretches of the road a second time in a year or so.	11/17/2017 10:02 AM
8	Lack of new home construction.	11/16/2017 11:34 AM
9	Need to take a tougher stance/enforcement on 'dirty properties.' Washington is not the cleanest City it used to besad.	11/16/2017 9:10 AM
10	There is a lack of employment opportunities in this community and little seems to be being done about it.	11/15/2017 8:31 AM
11	wellness park, street repairs,	11/14/2017 4:25 PM
12	We have to compete for businesses and families with Iowa City and the surrounding communities. Therefore, quality of life enhancements are necessary. I do not believe significant money should be spent on City Hall or the fire station.	11/14/2017 2:59 PM
13	1. Wastewater Treatment Plant; hasn't work properly since installed and still doesn't meet the demand for water treatment. The Engineering Firm should have stood the cost of their initial screw up, not the City, in their design that had to be added to. 2. Streets within the City are in disrepair.	11/14/2017 2:37 PM
14	The taxes in this town seem high and yet we need to work on infrastructure, roads, City Hall/Fire station, Y and now I hear they want a new middle school?	11/14/2017 2:30 PM
15	Side walk to Walmart and work on a rail system around the city	11/14/2017 10:43 AM
16	deterioration of and eye sores on many properties in certain areas of town, including alleys downtown continuing issue of trying to keep businesses and bring new businesses to town increase in vandalism, i.e. spray painting gang signs in areas around town increase in drug use and all that this entails including citizens feeling less safe	11/13/2017 6:59 AM
17	Sidewalks are needed out to Walmart.	11/10/2017 5:05 PM

18	Need to get new housing started. All types and price ranges. "Affordable Housing," workforce housing, upscale housing, town homes, multi-family, Downtown multi-story opportunities. Trends have been upward for retail sales (shopping at home?) and population and jobs.	11/7/2017 4:39 PM
19	Since the use of the new soccer fields has been a bit hit for clubs and organizations to use. The issue for more fields may be a problem in the near future.	11/7/2017 1:29 PM
20	Not sure	11/6/2017 10:31 PM
21	Safe downtown sidewalks are still needed, especially along the west side of South Iowa Ave. Ongoing water issues are gradually being resolved. Opportunities for expansion of industry are being set in place, but take time to resolve themselves.	11/6/2017 5:03 PM
22	Spending way to much on buildings, we are going to find many can not afford all of this on there taxes.	11/6/2017 10:57 AM
23	I think the general cantankerous nature of politics has brought every person with a beef out of the woodwork. These CAVE people are going to destroy the progress of the community going forward if people who believe in the current course of action don't speak up. My largest concern is that we see the projects reverse because people don't want to spend the money that's necessary to move us forward.	11/6/2017 9:42 AM
24	Water bill is outrageous and jobs! Washington needs more jobs	11/5/2017 6:29 PM
25	Dog control, safety in Sunset and Central Parks at night, and removal of unsightly buildings such as Goncho, Captain's Table.	11/4/2017 5:58 PM
26	Many of the facilities are becoming dated and need attention. We also need additional workforce in our community.	11/4/2017 12:53 PM
27	We need more commerce. Growing up I saw us as pretty even with mt pleasant. But we are falling behind. They have brought in so many great businesses and grown their town. We are stagnant.	11/4/2017 12:30 PM
28	Poverty. Lack of opportunities for young children in the area. Lack of parent education, lack of daycare options for children, and rundown rental houses, dangerous dogs in our town, dogs allowed to roam around, owners letting dogs off leashes at city parks.	11/4/2017 12:17 PM
29	This community needs new housing development, and a wellness park.	11/4/2017 7:18 AM
30	\$\$, elected officials with an agenda that don't know how to dialog to find what is best for all of Washington, i think we have done a lot in recent history to be a progressive city and I think that is an attractive quality.	11/3/2017 9:49 PM
31	Need more places for people to work	11/3/2017 9:39 PM
32	Speed on east van buren. Loitering and excessive smoking on the square.	11/3/2017 9:09 PM
33	Dog calls that police respond too and dogs running at large is a ridicules and growing problem. The money spent on Officer response and the time taken away from there duties while answering these calls are unacceptable. There needs to be stiffer penalties and something done about careless pet owners.	11/3/2017 8:40 PM
34	Roads, lack of business's coming to the area, meth problems	11/3/2017 7:28 PM
35	Pit bulls need to be banned in the city. Dogs biting people/children needs to stop. Offer a replacement tree to home owners who had trees deemed unsafe removed. Side walk to WalMart is needed for safety to walkers. No fireworks in city limits at all. Reduce charge for water in the city.	11/3/2017 6:00 PM
36	Why I am getting charged garbage on my WATER bill, when I pay for garage yearly? When can the price go down on garbage stickers? Can sidewalks be redone on or added in certain parts of town? Why do we have so many empty buildings that can be torn down and rebuild?	11/3/2017 4:33 PM
37	Y is the city wanting to build new every thing instead of taking care of what they have.	11/3/2017 4:03 PM
	TRENDS ARE PART OF THE PROBLEM NOT THE SOLUTION FINISH THE JOBS OR DON'T	11/3/2017 3:52 PM
38	DO THEM TO START WITH	
39		11/3/2017 3:32 PM

41	I think the Wellness Park is a terrific waste of tax dollars & should be halted. I don't think city officials listen to taxpayer concernsit's constantly some new project on the table. Most recently it's the new city hallmy fear is; that project will be filled with "wants" and not the basic "needs" of the community. I believe the YMCA project should be stopped and the existing building rehabbed. The proposed location is absolutely the wrong place! Why are we moving it to such a remote location? Secondly, what happens to the old YMCA building? Moving it from the downtown area means another "anchor" tenant is gone and we're left with another blighted building to deal with, just like we we're with the old library building. I think the city officials need to learn to live more within their meansI'm sick and tired of ever increasing, high property taxes, to fund projects that many in the community aren't in support of. As for the new city hallI say nothing should be built until the citizens of this community are in full support of it. It's time to reel in the spending & be fiscally responsible to us, the taxpayers!	11/3/2017 12:20 PM
42	Bring in business. Thats important. Bring in franchises. Small business administration. Have classes for people possibly interested in opening a franchise! Do something.	11/3/2017 10:46 AM
43	If you are going to 'improve' the look of downtown, maybe there should be more places that people could shop or keep money local. Half of the buildings there are either empty or not retail stores. We need reasons to not have to go to iowa city or elsewhere. There is also nothing for kids/families to do. I think focus should be on keeping families here, but with lack of jobs, things to do, variety of restaurants, it makes it hard to want to stay.	11/3/2017 10:20 AM
44	Upgrading the infrastructure. Sidewalk repair. Derelict property clean-up	11/3/2017 9:36 AM
45	Lower Sunset park is frequently in the police report. Families don't always feel safe using the Dog Park or the Rocket Slide areaso sad. Let's get RAGBRAI backa lot of opportunities for community involvement, and to showcase what Washington has to offer!!	11/3/2017 9:17 AM
46	Opportunities: communication seems to be improving, with more people speaking at council meetings. Trends: common sense seems to be gaining ground Concerning: national trend toward bullying to get ones own way, regardless of the impact on others, a trend which may filter down to local issues.	11/3/2017 9:15 AM
47	We have great opportunity in the community. We need to continue to develop and look for new businesses to attract. Economic development needs to be a big focus moving forward.	11/3/2017 8:25 AM
48	streets and water mains are bad in city	11/3/2017 8:12 AM
49	no one seams to consider the tax payers, in all of the new projects.	11/3/2017 7:48 AM
50	My 4 year old daughter got an awesome lesson in profanity from the guys picking up our recycling one day. They were out there for about 5 mins picking up broken glass after they dropped a bottle (am grateful that they cleaned up the glass, btw) and for that entire time they swore and made really lewd remarks to each other. I would like to see the people that represent our city act a little more professionally in the future.	11/3/2017 7:09 AM
51	Concerned about sewer project in southeast corner of city since we had a major sewer explosion in our house when testing was done previously. Would appreciate notice to each homeowner prior to any work that might impact homes.	11/3/2017 6:32 AM
52	High water bills, city double dipping for trash (water bill and requiring a sticker on all bags), never ending sewer project, need more housing for those above the low income threshold but not yet considered "middle class" enough to afford to buy, public transportation, sidewalks out to newer areas of town	11/3/2017 6:28 AM
53	Concerns are the amount of rental housing that is taking over almost entire blocks and how unkept many of this properties are. Also the lack of decent paying jobs that are not available here in Washington.	11/2/2017 8:59 PM
54	Quality of residence moving here. I know our workforce is at all time highs which is good and I know the climate for attracting big businesses is different and more difficult than it was decades ago, but I feel like we have a looser attitude when it comes to attracting them. I feel as if we only think we can get local business to move/expand here and entrepreneurial ventures. I wish we'd go after a 50 person engineering firm and partner with the U of I or something. I feel we need to focus on jobs that can bring young, college grad, professionals with families to town. 50 high quality jobs with some of them being married with kids could put 100, 150 or more really high quality people in our community.	11/2/2017 3:18 PM

55

More low to moderate income houses available. It's hard for new home owners to afford a house in Washington, there aren't many "starter homes". The change of the stoplight by the YMCA is good, but consider a couple of no-parking spaces on the north and south sides of the intersection, if you're traveling east-west and a truck or van is parked in those spots it's hard to see on-coming traffic and it no longer stops. I'm glad to see the soccer fields on the north side of town being used, but it could use more parking and a water fountain. Is it necessary to street sweep downtown every week?

11/2/2017 8:13 AM

Q4 Please identify any projects, initiatives, services, or programs that the City should consider in the next one to two years.

#	RESPONSES	DATE
1	Please don't allow the current Y building to set empty- at least express that strongly to the Y board.	11/22/2017 10:49 AM
2	Partnering with the YMCA to support the YMCA-wellness park project.	11/21/2017 2:13 PM
3	Better enforcement of dogs-at-large ordinance. In regard to the Wellness Park: Have safe, accessible routes and transportation to the Wellness Park/ new Y been included in their plans? A sidewalk along East Washington to Hills Bank and Walmart.	11/20/2017 9:08 PM
1	work jointly with the County regarding health care benefits for County and City employees. perhaps include other public entities as well.	11/17/2017 4:10 PM
5	The Wellness Park will be a great assets to the city of Washington. I feel that our City is 4-5 years behind-the-times with this project. I am excited to what positive things that will come out of having a modern place to play organized/unorganized sports. My children have participated in traveling sports for many years and I am happy that Washington can now host "proper" events that will benefit many businesses in town.	11/17/2017 12:06 PM
5	1) City Council Meetings to be available online. either live or for review at later time. 2) Safe bicycle and pedestrian city. and actual markings/sections for safe riding. 3) Review safe walking in residential areas; sidewalks, trees, yard and grass overgrowth, etc.	11/17/2017 11:11 AM
7	I think the City should strongly consider replacing the aging water main system, especially if they are doing some sort of road surfacing project.	11/17/2017 10:02 AM
3	 Need to concentrate on ways and means to encourage home development within the city. Need to push for improved recreation opportunities and facilities. Perhaps consider funding or shared rec building with the YMCA. Side walk to Walmart 	11/16/2017 11:34 AM
9	I would like to see the City consider a joint partnership with the local YMCA that includes financial assistance in constructing a new Y facility. Also consider funding an extension of Filmore Street to lowa Ave. And consider partial funding on new residential development areas to spur growth.	11/16/2017 9:10 AM
0	Keep sidewalks safe, add more sidewalks where missing -Keep skateboarders and bikes off of them -baseball for 7-13 yrs need more diamonds and Stewart/Lincoln softball diamonds need spruced up	11/15/2017 10:10 AM
1	Wellness Park/YMCA	11/15/2017 8:31 AM
2	wellness park, YMCA	11/14/2017 4:25 PM
3	Developing the Wellness Park should be number one. Working with the YMCA to help them with their project is very important. Other parks in other parts of town also need work, such as North Park.	11/14/2017 2:59 PM
4	1. Glad to hear City Website will be updated. 2. Keep working on Sanitary/Storm Sewer separation. 3. New Fire Station is needed. 4. Work with County for new Communication Center. 5. Keep open, transparent Government. 6. Dogs are a huge problem for the City and residents; Need a police force that actually protects the citizens rather than the dogs.	11/14/2017 2:37 PM
5	Housing development, business, and industry.	11/14/2017 2:30 PM
6	Trail system around town for walking and biking.	11/14/2017 10:43 AM

17	Continued and increased beautification around the city better enforcement of derelict property cleanup by property owners and landlords of rental properties closure and cleanup on the Goncho Apartment building across from Faraway. This has been a horrible eyesore and health hazard for multiple years now. When will it be demolished? Also, the old button factoryHORRIBLE mess! Another property is on the southwest corner of the square, across from the Coffee Corner. It continues to be in limbo. Until these properties and other private propertires that either have no one living there or are not maintained are cleaned up, Washington can no longer claim the title to "Cleanest City in lowa." When young families and businesses consider where they wish to live, I would think their initial reaction to driving through our town would be a mix of "Ahhhnice! and "Oh, yuck!"	11/13/2017 6:59 AM
18	Find a permanent home for Public Health offices.	11/10/2017 5:05 PM
19	Even more focus on downtown redevelopment. Focused awareness on the CR/IC Corridor to the North. Focus on surrounding counties in SE Iowa for relocation opportunities.	11/7/2017 4:39 PM
20	City should consider improving the soccer fields, mainly to properly flatten the group to make it kid friendly. Pot holes cause accidents and injuries unwanted.	11/7/2017 1:29 PM
21	Improvements to off square businesses would be nice.	11/6/2017 10:31 PM
22	Sidewalks, Tourism promotion via the hotel/motel tax new found funds.	11/6/2017 5:03 PM
23	City streets, fix them and make them smooth.	11/6/2017 10:57 AM
24	Ideally, I'd like to see the Streetscape in Downtown continue to the Super Square, but I know that isn't a priority right now. The wellness park development is extremely important, I would love to see continued development of the Soccer Fields at the north part of our community. The fields are currently 100% occupied Spring and Fall with practices and tournaments on the weekends. Ideally I'd love to see them as a permanent part of the Wellness Park, additional Fields and Parking would be wonderful and maybe the addition of a permanant concessions and bathrooms building would make them spectacular for the community.	11/6/2017 9:42 AM
25	Attemp to get more jobs in Washington	11/5/2017 6:29 PM
26	The city should refrain from projects that will raise taxes that lead homeowners in more expensive houses to leave the city.	11/4/2017 5:58 PM
27	I feel that the Wellness Park is important to draw young families to the community.	11/4/2017 12:53 PM
28	Bring in more middle class restaurants. Dodicis did not save our town. Actually the majority of the people in town can't afford to eat there. Stop worrying about appearances and worry about doing good for ALL	11/4/2017 12:30 PM
29	Splash pad for younger children, stronger ban on dog breeds, parent education classes, ban on fireworks in city limits, stronger regulations on rental properties.	11/4/2017 12:17 PM
30	New housing development and wellness park	11/4/2017 7:18 AM
31	I think the wellness project stands to bring great value to the residents of the city of Washington	11/3/2017 9:49 PM
32	None	11/3/2017 9:39 PM
33	Utilizing old Red Bear Daycare building for city offices	11/3/2017 9:09 PM
34	Bike/walking trails Soccer fields Street lights Sidewalks Cleaning up peoples' yards/ neighborhoods-"Cleanest City in Iowa"	11/3/2017 7:02 PM
35	Gravel alleys. Removal of junk outside all buildings homes. Buildings by railroad have lots of junk outside.	11/3/2017 6:00 PM
36	Better streets/sidewalks Don't plow snow INTO someone's driveway, be respectful and thoughtful.	11/3/2017 4:33 PM
37	Getting out of the market of buying buildings	11/3/2017 4:03 PM
38	DO NOT START NEW ONE'S FINISH THE ONES STARTED TWO/THREE YEARS AGO	11/3/2017 3:52 PM
39	Save for the new city buildings by cutting staff by 20% across the board. This would include police. Delay purchasing any new equipment (cherry picker, police cruisers etc) until the renovation funding goal is reached in total.	11/3/2017 3:32 PM

40	My primary interest is to encourage organized bicycle paths within the city of Washington. Most surrounding towns have bicycle paths in some form, including Fairfield, Mt Pleasant, and of course lowa City. Even Kalona has a newly designated bicycle path on the north side. But Washington has nothing besides the KeWash (county) trail and a few signs here and there. The new sidewalk to Walmart is an obvious place to add a bicycle path. There should be a formal study and plan (like Kalona has done) to create a bicycle path network within the city, connecting city parks, schools, and the new YMCA/fitness park, Kirkwood, Hyvee, and other high traffic areas.	11/3/2017 2:47 PM
41	See # 2 above	11/3/2017 12:20 PM
42	The only thing I'd like to see done in town would be an aggressive street improvement program. Nothing else!	11/3/2017 12:20 PM
43	Bring in more business!!!!! Competition to Wal Mart. I don't like driving to Iowa City to shop!! Create competition.	11/3/2017 10:46 AM
44	Bettering the other sidewalks, bringing in new businesses, more family friendly activities year round, not just summer.	11/3/2017 10:20 AM
45	Cleaning the ditches in the north end of town. Most of the storm sewer drains are covered with soil and grass. Widening north 7th avenue. The street is almost to narrow for two cars to meet. When cars are parked on the roadway it is impossible to meet another car. The perfect fix would be to pave, curb and gutter the street.	11/3/2017 9:36 AM
46	replacing all of the ash trees slated for removal.	11/3/2017 9:17 AM
47	Carry on as planned.	11/3/2017 9:15 AM
48	Complete the phases of the wellness park, new housing possibilities, incentives for new businesses, continue enforcing codes for properties, and keep improving roads and parks.	11/3/2017 8:25 AM
49	redoing south ave b water mains and widening road for school bus traffic	11/3/2017 8:12 AM
50	new city manger ??	11/3/2017 7:48 AM
51	Many city streets are cracked and broken, making biking very unenjoyable.	11/3/2017 6:32 AM
52	Sidewalks to new areas in town, lowering water rate, finish the sewer probject already, build the fire station and city hall quickly and cost effectively	11/3/2017 6:28 AM
53	Take the initiative to bring in better employment opportunities through attracting larger businesses. Do a better job of enforcing codes set up for keeping rental property attractive and looking kept up. Or develop a code or ordinances that accomplish that.	11/2/2017 8:59 PM
54	We need to sell and bring awareness to our awesome community to both prospective businesses and prospective residents. Keep focusing on getting housing built and keep updating our infrastructure and aesthetics. Can't wait for streetscape expansion. When we make new streets like South 15th and new housing developments we need to do it right-bury powerlines when possible, wide sidewalks lined with trees, etc.	11/2/2017 3:18 PM
55	Please continue to focus on the Wellness Park, but survey the people who run softball, baseball, soccer, and other clubs before making decisions. They know what each program needs and what won't be used. More soccer fields would be beneficial, the kids WASP group uses all of the fields weekly and has to double-up for practices.	11/2/2017 8:13 AM

Q5 What should the City's top goal be over the next three to five years?

1	Safe water, sufficient sewer drainage, selling/removing unused buildings.	11/22/2017 10:49 AM
2	Making sure the City's plan, goals, projects, initiatives, etc support attracting new families to Washington.	11/21/2017 2:13 PM
3	Water and sewer issues resolved.	11/20/2017 9:08 PM
	continue to make progress regarding wellness park	11/17/2017 4:10 PM
5	I believe that City's top goal should be Finish a project (Wellness Park) that will benefit the whole community. I understand the need of infrastructure repairs/maintenance, but I feel that a project that residents and potential residents will be able to utilize and visualize will be beneficial to our community. I live in Washington, but I feel I often have to go somewhere else to do something. I also think another goal should be to bring in another business/industry.	11/17/2017 12:06 PM
	Safety for all who live here: whether driving down the road in your car, riding your bike or walking your dog, vandalism, skilled and competent fire, police (civil servants) or active shooters incidents. Being Aware	11/17/2017 11:11 AM
	Promoting residential growth, especially in the middle to upper class range. It seems there are very few apartments available other than low to moderate income restrictions and new housing development needs to continue.	11/17/2017 10:02 AM
	1. Home development.	11/16/2017 11:34 AM
	Consider funding incentives to spur population and business growth in Washington!	11/16/2017 9:10 AM
0	Bringing more commerce in. Bringing more job opportunities to the city. Keep sidewalks and trails safe	11/15/2017 10:10 AM
1	Business growth and things that draw in new businesses and residents.	11/15/2017 8:31 AM
2	wellness park	11/14/2017 4:25 PM
3	Developing the Wellness Park. Working with the YMCA to help them with their project. Working with developers to promote new housing developments. Improving other neighborhood parks. Developing trails or bike routes through and around town. Being fiscally responsible.	11/14/2017 2:59 PM
4	Same as above	11/14/2017 2:37 PM
5	Housing and business	11/14/2017 2:30 PM
6	New city hall, fire station and police station.	11/14/2017 10:43 AM
7	Generally, to move forward in areas of enforcing codes already in place and removing or restoring eyesores in town. I would also like to see a ban on burning leaves. There is no reason for anyone to burn leaves when we have a leaf vacuum and bags available. For anyone with allergies or asthma, leaf burning is a heath risk and when neighbors burn leaves, breathing issues ensue. A total fireworks ban would be progressive and would be a kindness to those with post traumatic stress syndrome. At some point, there will be a death or a fire because fireworks are allowed in the city limits. When the rights of some are stomped on, as in the case of leaf burning, pets running at large/incessant barking, etc., this makes Washington a more backward place to live. We can do better. None of these suggestions are unreasonable, and although cleaning up properties would be an expense, it would pay off in the long run.	11/13/2017 6:59 AM
18	Better communication	11/10/2017 5:05 PM
9	1 Restart Housing/development construction. 2 Progress on storm water, I&I in sanitary 3 Complete W. Buchanan extenstion	11/7/2017 4:39 PM
0	Getting new younger people involved in varies government and city positions.	11/6/2017 10:31 PM

21	Additional housing, in a medium price range, to house workers for the new industries we need to attract.	11/6/2017 5:03 PM
22	Fix the city's old water and sewer lines and re-do city streets most of them are like driving on a gravel road, we should be ashamed.	11/6/2017 10:57 AM
23	Bulk of sewer projects behind it and the Wellness Park. I know space needs for the City aren't popular, but necessary, but a public win like the wellness park (which has been talked about for 5+ years) would maybe smooth over the construction of a new space.	11/6/2017 9:42 AM
24	Figure out a way to lower our water bill it's pushing families out of Washington to be honest! I thought of leaving Washington because my water bill is only \$100 less then my electric bill!	11/5/2017 6:29 PM
25	Replace water and sewer, maintain established neighborhoods, encourage upper income people to the city.	11/4/2017 5:58 PM
26	To attract more families and jobs to our community.	11/4/2017 12:53 PM
27	Stop catering to the upper class of Washington. Figure out how to give relief in water bills.	11/4/2017 12:30 PM
28	Cleaning up these rundown rentals. It makes the town look terrible.	11/4/2017 12:17 PM
29	New housing development and wellness park	11/4/2017 7:18 AM
30	Wellness park, making smart well communicated choices relating to the many projects to promote a message of progress and hopefully not build division in the community	11/3/2017 9:49 PM
31	More business to Washington that pay a decent wage	11/3/2017 9:39 PM
32	Growth	11/3/2017 9:09 PM
33	Bringing in big businesses. Water management. Roads	11/3/2017 7:28 PM
34	Soccer field Walking/bike trails Street lights Cleaning up neighborhoods Junk cars sitting in residential areas	11/3/2017 7:02 PM
35	Lower water bills. Curb and gutter more streets.	11/3/2017 6:00 PM
36	More employees for street work. Listen to the complaints and comments from your community	11/3/2017 4:33 PM
37	Lower taxes, stop turning this city into a bedroom town. That the older citizens half to pick up the taxes.	11/3/2017 4:03 PM
38	TO GET THE JOB'S DONE THEN TAKE THE NEXT BIG ONE NOT SOME HERE SOME THERE	11/3/2017 3:52 PM
39	Belt tightening.	11/3/2017 3:32 PM
10	Find a less expensive solution to the Police Department and City Offices. The amount of money suggested sounds like a Cadillac solution. Now w are spending big bucks on the water plant. It is time to stop spending on these big ticket items.	11/3/2017 12:20 PM
11	Holding property taxes where they are now and stop spending money like drunken sailors.	11/3/2017 12:20 PM
2	What I've said, bring in new business!	11/3/2017 10:46 AM
13	Lowering taxes, especially on the million dollar water bills. It's excessive that it will go up until the end of time.	11/3/2017 10:20 AM
14	Upgrading the infrastructure.	11/3/2017 9:36 AM
15	infrastructurewater, sewer, streets. I realize this is a broad topic!!	11/3/2017 9:17 AM
46	Continue to think proactively and through the lens of innovation. Rid the mindset of "it was good enough for me when I was a kid."	11/3/2017 8:25 AM
17	bringing buisness to town and a big buffet resturant like golden coral or applebees town needs this bad and jobs	11/3/2017 8:12 AM
18	Economic Development with a focus on attracting clean, environmentally sound companies with a track record of positive employee relations. A focus on attracting more retail and less service industry business for the downtown square and surrounding area.	11/3/2017 7:53 AM
19	getting new industry.	11/3/2017 7:48 AM

2017 Goal-Setting Survey		SurveyMonkey
51	Jobs. New mayor and wedge director need to actively peruse manufacturing jobs. Something needs to be done with the water rates. Less services than big cities but higher water rate. Ridiculous	11/3/2017 6:28 AM
52	Maintaining a balanced budget and staying within their financial means while accomplishing projects such as updating sewer systems and relocating fire or city hall offices to a larger needed space.	11/2/2017 8:59 PM
53	Attracting high quality residents and jobs.	11/2/2017 3:18 PM
54	Develop a Wellness Park, regardless of the YMCA. And potentially look at how many people and kids use the YMCA as the city's "recreation department" compared to other groups. To see if they are operating as the city's recreation department and at a level to the city's liking compared to other towns similar in size to Washington.	11/2/2017 8:13 AM